



**FERONIA INC.
INTERIM MANAGEMENT'S DISCUSSION AND ANALYSIS
QUARTERLY HIGHLIGHTS
FOR THE THREE MONTHS ENDED MARCH 31, 2019**

May 27, 2019

This Management's Discussion and Analysis ("MD&A") has been prepared in compliance with section 2.2.1 of Form 51-102F1, in accordance with National Instrument 51-102 – Continuous Disclosure Obligations. This MD&A should be read in conjunction with the unaudited consolidated interim financial statements and accompanying notes for the three months ended March 31, 2019 of Feronia Inc. ("Feronia" or the "Company").

Throughout this MD&A, unless otherwise specified, "Feronia", the "Company", "we", "us" or "our" refer to Feronia Inc. and its subsidiaries. All amounts are expressed in U.S. dollars (\$) unless otherwise stated and have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board.

The Company now reports EBITDA (earnings before deducting interest, taxes, depreciation and amortization) and EBITDA per share as, whilst both are non-GAAP measures, the Company believes that EBITDA is useful additional information to management, the Board and investors as it provides an indication of the operational results generated by its business activities prior to taking into consideration how those activities are financed and taxed and also prior to taking into consideration asset depreciation and amortization and it excludes items that could affect the comparability of our operational results and could potentially alter the trends analysis in business performance. Excluding these items does not necessarily imply they are nonrecurring, infrequent or unusual. EBITDA is also used by some investors and analysts for the purpose of valuing a company. Investors are cautioned that EBITDA should not be construed as an alternative to operating earnings or net earnings determined in accordance with IFRS as an indicator of the Company's financial performance or as a measure of the Company's liquidity and cash flows. EBITDA does not take into account the impact of working capital changes, capital expenditures, debt principal reductions and other sources and uses of cash, which are disclosed in the consolidated statements of cash flows.

Additional information relating to the Company may be found at www.sedar.com.

BUSINESS OVERVIEW

Feronia is an agribusiness operating in the Democratic Republic of the Congo (the "DRC").

At the heart of Feronia lies a long established palm oil business, Plantations et Huileries du Congo S.A ("PHC"), a company incorporated under the laws of the DRC, which has three remotely located plantations; Lokutu, Yaligimba and Boteka. Feronia acquired its interest in PHC from Unilever in 2009 and owns 83.37% of PHC's shares, with the remaining 16.63% owned by the DRC government through its Ministry of Portfolio.

Since acquiring PHC, Feronia has been focussed on rebuilding the business and creating a profitable and financially sustainable business which will provide a secure future for the thousands of people it directly and indirectly employs. This process has included the rehabilitation of palm oil mills at the Lokutu and Boteka plantations, the construction of a new palm oil mill at the Yaligimba plantation, the installation of new fibre boilers at all three mills and extensive replanting.

Feronia's plantations produce crude palm oil ("CPO") and palm kernel oil ("PKO"). CPO is part of the staple and traditional diet of the Congolese and, with Feronia's products being sold locally in the DRC, the Company is well placed to help decrease reliance on imports and increase food security and quality in the DRC.

Feronia prides itself on being the guardian of its palm oil business which was established more than 100 years ago, as well as its employees, communities, and environment. It has made a long term commitment to improve the living and working environment of its employees and their communities and is committed to sustainable agriculture, environmental protection and community inclusion. Feronia has in place a sustainability strategy which is focused on implementing environmental and social best practice and improving social infrastructure.

Feronia is implementing IFC/World Bank standards for environmental and social sustainability. Feronia's oil palm replanting programme is brownfield in nature – replacing old palms with new – and has no reliance on deforestation.

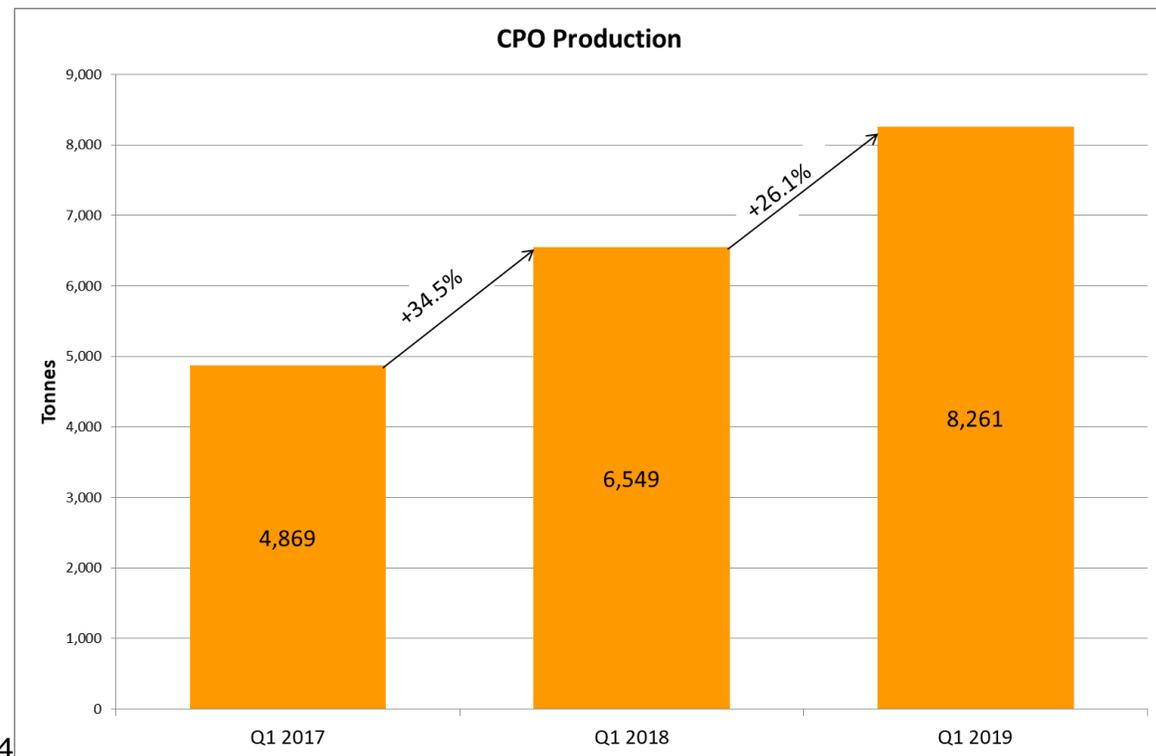
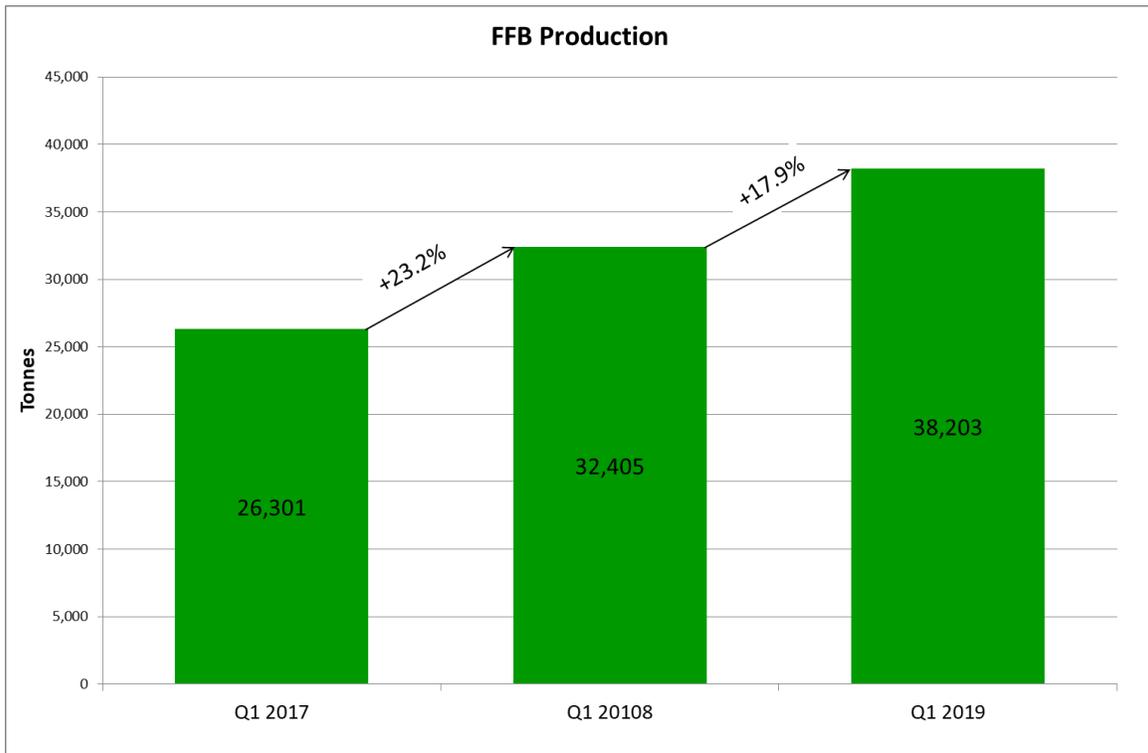
Feronia previously had an arable farming operation which grew and processed rice. The Company has discontinued the arable farming operations and is in the process of disposing of the related assets.

OPERATIONS - BUSINESS PERFORMANCE

Q1 2019 Performance and Recent Developments

For the three months ended March 31, 2019 ("Q1 2019"), the Company achieved a year-on-year increase in Fresh Fruit Bunch ("FFB") production of 17.9% and a 26.1% increase in CPO production, when compared to the three months ended March 31, 2018 ("Q1 2018").

The following charts and tables show key data relating to PHC's operations for Q1 2019:



During Q1 2019, the Company processed 38,203 tonnes of FFB and produced 8,261 tonnes of CPO, representing increases in the production from Q1 2018 of 17.9% and 26.1% respectively.

The year-on-year increase in FFB production for Q1 2019 is largely the result of the maturing of oil palms planted by the Company since 2010, with yields increasing as a consequence,

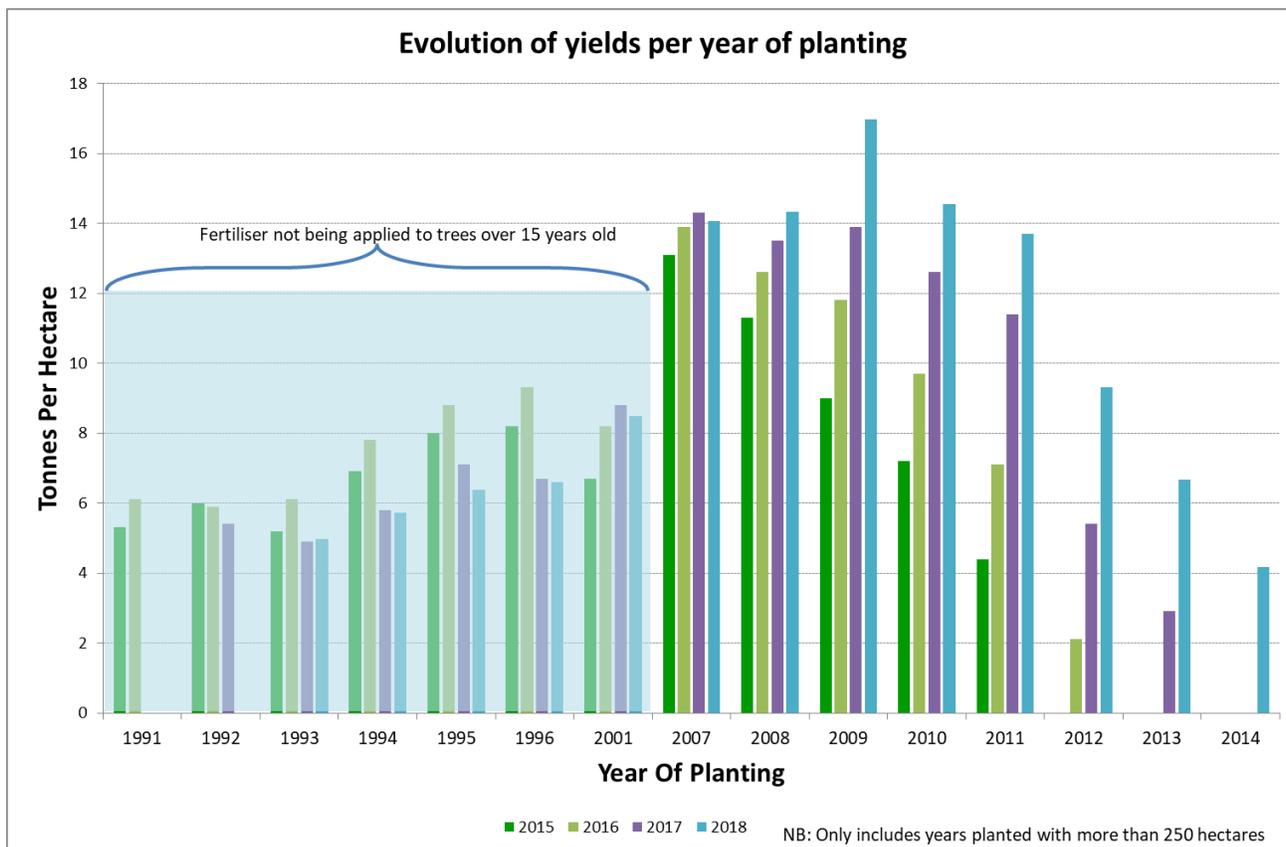
along with improved plantation management. The increase in CPO production for both Q1 2019 is the result of an increase in the amount of FFB processed during the quarter and improved oil extraction rate ("OER") being achieved following the commissioning of new fibre boilers at Lokutu and Yaligimba in 2017 and at Boteka in July 2018. The OER for Q1 2019 was 21.6% (Q1 2018: 20.2%).

Installation of the new fibre boiler and turbine at Boteka was completed in July 2018 and we are currently completing the capacity expansion plan at that site. At Lokutu, technical issues with the boiler and turbine have largely been addressed and the Company is progressing with the construction of a second palm oil mill at its Lokutu plantation which is being built on the site of a long closed palm oil mill at Lukomete and is expected to be fully operational in early 2020. Subject to ongoing improvements in operational practices being implemented, the Company expects to achieve an OER similar to those achieved through best practices in Africa in the medium term.

The following table shows PHC's plantation profile as at March 31, 2019:

	Total as at March 31		
	2017	2018	2019
Plantations (Hectares)			
Immature			
Year 0	-	-	-
Year 1	-	-	80
Year 2	3,763	-	-
Year 3	3,739	3,763	-
	7,502	3,763	80
Producing			
New mature (4-5 years)	6,799	6,614	7,502
Young mature (6-9 years)	5,293	7,774	9,936
Mature (10-19 years)	1,362	2,805	3,488
Old (20-25 years)	3,227	2,546	1,430
	16,681	19,739	22,356
Total Planted	24,183	23,502	22,436

The net year-on-year increase in producing hectares between Q1 2018 and Q1 2019 of 2,617 ha is the result of 3,763 ha of young oil palms coming into production in Q1 2019 and 1,146 ha of old oil palms being removed from production.



With production largely driven by the yields achieved by our producing hectares, regular fertilizer application facilitated by the DFI Debt Facility (as defined below) has generated year-on-year yield increases, especially among young mature oil palms, as illustrated in the chart above. With the full effect of fertilizer not typically materializing for up to 36 months after application, and with yields expected to increase as young mature oil palms grow and move into their prime mature production stage at between 8 and 18 years old, we expect production levels and FFB yield per hectare to continue to increase on a year-on-year basis over the coming years.

As yield per hectare figures are calculated using the volume of FFB processed and are not an indication of the volume of FFB produced by oil palms, any inability to harvest or processing restrictions may have an adverse impact on reported average FFB calculations.

Average yields per hectare are also further skewed by:

1. 17,428 ha of oil palms, representing 78% of producing hectares, being low yielding, new mature and young mature oil palms in the age range of 4 to 9 years old; and
2. nutrient deficiencies at Boteka where fertilizer and ground limestone have been applied to correct the deficiencies and, combined with a normal course of fertilizer and soil maintenance regime, are anticipated to result in yield improvements in the medium term.

As young oil palms mature over the short term, average yields per hectare are expected to increase accordingly and move towards those achieved elsewhere in Africa.

Sustainability

Feronia is the largest agro-industrial employer in the DRC with more than 11,000 permanent and temporary employees on a full time equivalent basis, all in regions of the country with few other significant sources of formal employment and 41 employees in Kinshasa. When the families of these workers are taken into account, Feronia directly supports the livelihoods of an estimated 50,000-70,000 people.

Environmental, Social and Governance (“ESG”) are a central pillar of Feronia’s operations. Its ESG activities are subject to considerable and regular internal and external review, audit and scrutiny and are undertaken in accordance with globally recognised social and environmental performance standards. Feronia has a stated commitment to transparency and engagement and is ready and willing to engage with any party seeking to learn more about it and the value it adds to the DRC economy directly through the employment it provides, the taxes that it pays, and the investment it is making in infrastructure in the regions where it operates.

More information on Feronia’s approach to sustainability can be found on the Company’s website at www.feronia.com/sustainability.

FINANCIAL PERFORMANCE – Three months ended March 31, 2019

Operating Profit (Loss)

<i>Expressed in thousands of US dollars</i>	Three months ended		% Change
	2019	2018	
	March 31,		
	2019	2018	
Revenue	7,333	5,424	35%
Cost of sales	(5,372)	(3,318)	62%
Gross profit (loss)	1,961	2,106	(7%)
Expenses			
Selling, general and administrative	(2,545)	(3,438)	(26%)
Other income (losses)	34	224	(85%)
Gain on biological assets	332	244	36%
Operating profit (loss)	(218)	(911)	(76%)
EBITDA	1,087	(15)	

The following table reconciles operating profit (loss) to EBITDA for the three months ended March 31, 2019 and 2018:

<i>Expressed in thousands of US dollars</i>	Three months ended	
	2019	2018
	March 31,	
	2019	2018
Net profit (loss)	(1,351)	558
Income taxes	194	143
Depreciation and amortization	1,306	896
Finance costs and gain on derivatives	938	(1,612)
EBITDA	1,087	(15)

Total revenues for Q1 2019 were \$7,333,000, an increase of \$1,909,000 or 35% on revenues for Q1 2018 of \$5,424,000. The increase in revenue can largely be attributed to:

- CPO sales of \$6,581,000, an increase of \$1,485,000 or 29% on CPO sales for Q1 2018 (Q1 2018: \$5,099,000), made up of:
 - 9,272 tonnes of CPO sold in Q1 2019, being a 41% increase on the volume sold in Q1 2018 (Q1 2018: 6,571 tonnes); partially offset by
 - a 9% decrease in the average CPO price achieved in the quarter of \$710 per tonne compared to \$776 per tonne in Q1 2018.
- A 205% increase in PKO sales in Q1 2019 to \$614,000 (Q1 2018: \$201,000), made up of:
 - a 356% increase in PKO volume sold; partially off by
 - a 33% decrease in the average PKO price achieved.

Cost of sales for Q1 2019 was \$5,372,000 (Q1 2018: \$3,318,000), an increase of \$2,054,000 or 61%. The increase was largely due to:

- a 41% increase in volumes of CPO sold; and
- an increase in the cost of production per tonne of CPO as a result of fewer costs being capitalised as younger trees mature.

Selling, general and administrative costs for Q1 2019 of \$2,545,000 were \$894,000, or 26% lower than in Q1 2018 (Q1 2018: \$3,438,000). This was largely due to:

- a \$703,000 year-on-year reduction in the charge for deferred share units as a result of units lapsing; and
- a \$134,000 reduction in corporate costs.

Other income/(losses) are largely a result of foreign exchange gains and losses which arose from movements in exchange rates between the U.S. dollar, Congolese Franc and British Pound in the quarter. In Q1 2019, other income was \$34,000 (Q1 2018 other income: \$224,000).

Gain (Loss) on Biological Assets and Planting Costs

The quantity of the fruit on the oil palms is estimated to equate to one week's harvest based on the production of the preceding three months. This is then converted to CPO using the current OER and the value is then calculated by multiplying the quantity of CPO by the average selling price less costs of production.

Gain on biological assets for Q1 2019 was \$332,000 (Q1 2018: \$244,000). This relates to the change in the value of the CPO contained in the estimated ripe FFB on the oil palms as at March 31, 2019 and which would be harvestable in the first week of April 2019.

While the young age profile of oil palms across the plantations means that yields are currently low, with economies of scale now starting to be achieved, the cost of production has begun to reduce and is lower than the achieved selling price for CPO. As a result, the first time a value was attributable to the fruit on the oil palms was at December 31, 2017.

Operating loss for Q1 2019 was \$218,000, a decrease of \$693,000 or 76% on the operating loss for Q1 2018 of \$911,000.

The Company has replanted 17,518 ha of new oil palms since 2010 of which 17,438 ha, or 99%, were producing in Q1 2019. These oil palms are currently low yielding, new mature and young mature oil palms in the age range of 4 – 9 years.

Young oil palms have a negative contribution to operating results, impact all key operating metrics, including cost of goods sold, and are a key factor in the current low margins. However, the portfolio of immature and young palms replanted since 2010 is the Company's core asset and the losses, which are in line with Company expectations, are expected to reverse as the oil palms mature and their yields increase.

Over time the Company's cost of production on a per tonne basis is expected to decline substantially. Achieving this remains a key objective of the Company.

Finance Income and Costs

<i>(Expressed in thousands of US dollars)</i>	Three months ended		
	March 31		
	2019	2018	% Change
Finance Costs	(2,127)	(1,176)	80%
Finance Income	1,189	2,788	(57%)

Finance costs relate to the interest on debentures and the Company's secured term facility ("DFI Debt Facility"). The increase in costs in Q1 2019 compared to the same period in the prior year is due to the increase in funds drawn down on the DFI Facility.

Finance income relates to gains on the revaluation of derivatives embedded in convertible debentures.

Net Income/(Loss)

<i>(Expressed in thousands of US dollars)</i>	Three months ended March 31		
	2019	2018	% change
Net income/(loss)	(1,351)	558	(342%)

Net losses for Q1 2019 were \$1,351,000 an increase of \$1,909,000 or 342%, compared to the income in Q1 2018 of \$558,000. This is the result of a decrease in operating losses of \$693,000, an increase in finance costs of \$951,000, a decrease in gains on derivatives of \$1,599,000 and an increase in income tax expense of \$51,000.

Net Loss Attributable to Owners of the Parent

The net loss attributable to the Company for Q1 2019 was \$564,000 (Q1 2018 gain: \$897,000) which is equivalent to \$0.001 per share (Q1 2018 gain per share: \$0.0002).

Net Loss Attributable to Non-controlling Interests

The net loss attributable to non-controlling interests for Q1 2019 was \$787,000 (Q1 2018: \$338,000) which represent the share of losses attributable to the 16.63% and 20% holdings in PHC and Feronia's arable business respectively.

COMPARISON OF FINANCIAL CONDITION

The following table provides a comparison of the Company's financial condition as at March 31, 2019 compared to December 31, 2018:

(Expressed in thousands of US dollars)

	March 31	December 31	
	2019	2018	% Change
Total current assets	17,529	14,982	17%
Total current liabilities	75,576	65,918	15%
Net current liabilities	(58,047)	(50,936)	14%
Total shareholder's equity	30,106	31,840	(5%)

The changes in financial condition largely reflect funds received pursuant to the unsecured subordinated short term loan facilities (described below under "Liquidity and Capital Resources"), which closed on December 20, 2018 and March 14, 2019.

CASHFLOWS AND LIQUIDITY

The cash balance net of overdraft facility as at March 31, 2019 was \$3,694,000 compared to \$2,139,000 as at December 31, 2018. The increase in the cash balance of \$1,555,000 was a result of net cash inflows from financing activities of \$11,373,000, offset by an increase in working capital of \$3,074,000, a net cash loss from operations (excluding non-cash items) of \$1,691,000, and capital expenditures of \$5,049,000.

The net cash inflows from financing activities relate to a \$1,873,000 overdraft facility and \$9,500,000 received pursuant to the unsecured subordinated short term loan facilities (as defined below), which closed on December 20, 2018 and March 14, 2019 (described below under "Liquidity and Capital Resources").

The increase in working capital during Q1 2019 of \$3,074,000 (increase in Q1 2018: \$2,338,000) represents an increase in accounts receivable of \$352,000, a decrease in inventory of \$365,000, a decrease in accounts payable and accrued liabilities of \$2,413,000 and an increase in prepayments of \$673,000.

Investing activities in Q1 2019 resulted in cash outflows of \$4,838,000 (Q1 2018: \$4,748,000).

LIQUIDITY AND CAPITAL RESOURCES

The Company recorded net cash outflows in operations and investing activities for Q1 2019.

On December 21, 2015, PHC entered into a secured term facility (the "DFI Debt Facility") for up to \$49,000,000 with a syndicate of European Development Finance Institutions. The amount advanced under the DFI Debt Facility is to be repaid semi-annually over a six year period commencing September 2019. The DFI Debt Facility is subject to covenants, pledges and charges typical of a loan facility of this nature and is secured by way of a first ranking security against the assets of PHC and by way of a pledge of the shares of PHC by a Belgian subsidiary of Feronia.

The purpose of the DFI Debt Facility is to finance investment into equipment, replanting, fertilizer and ESG expenditures required as part of the rehabilitation of PHC's three palm oil plantations in the DRC.

On April 13, 2016, all conditions precedent were satisfied to facilitate a first drawdown of \$15,000,000 from the DFI Debt Facility. On February 11, 2017, all conditions precedent were satisfied to facilitate the second drawdown of \$10,000,000 from the DFI Debt Facility. On June 9, 2017, all conditions precedent were satisfied to facilitate the third drawdown of \$10,000,000 from the DFI Debt Facility. On September 25, 2017, all conditions precedent were satisfied to facilitate the fourth and final drawdown of \$14,000,000 from the DFI Debt Facility.

On July 19, 2017, the Company obtained the consent by extraordinary resolution of the holders of its debentures (the "2012 Debentures") to certain amendments to the trust indenture entered into between the Company and TSX Trust dated July 24, 2012, as amended and supplemented from time to time. The amendments include reducing the conversion price of the 2012 Debentures from CDN\$1.75 per share to CDN\$0.275 per share and extending the maturity date from July 24, 2017 to July 24, 2022.

On September 25, 2017, the Company entered into a subscription agreement with Straight KKM 2 Limited pursuant to which the Company agreed to complete the Private Placement. The Company closed the first \$9,000,000 tranche of the Private Placement on October 16, 2017 and the second \$8,500,000 tranche on January 19, 2018. Based on a fixed exchange rate of CDN\$1.253 per \$1.00 as set out in the applicable subscription agreement, the Company has issued a total of 121,819,444 Common Shares to Straight KKM 2 Limited. A \$4,000,000 bridge loan advanced to the Company by the majority shareholder of Straight KKM 2 Limited was applied towards the subscription amount for the first tranche.

On June 21, 2018, the Company entered into a loan facility (the "New ESG Loan") with CDC Group plc ("CDC") in the principal amount of \$5,141,182. The proceeds from the New ESG Loan were used to repay all obligations of the Company under an existing loan which was first provided to the Company in November 2013 by CDC, as lender, to support the implementation of an environmental and social action plan designed to strengthen the Company's environmental and social standards and to enhance community facilities.

The New ESG Loan is an unsecured non-revolving term loan at an annual interest rate of 12% maturing July 24, 2022 and is convertible into Common Shares at a conversion price of CDN\$0.275 per Common Share.

At December 31, 2018, the Company classified the DFI Debt Facility of \$47,600,000 (December 31, 2017: \$47,500,000) as a current liability, as a result of the breach of the equity solvency ratio which was largely due to the decrease in value of Congolese Franc towards the end of 2016. The underlying performance of the business has not been adversely affected by the devaluation as the Company sells its products in US dollars and the performance of the underlying assets are not impacted. The Company is in the process of revaluing the assets in PHC for reporting under local OHADA regulations. Subject to the completion and final audit of this valuation, the expectation is that it will cure the current covenant breach under the DFI Debt Facility and the Company will no longer be in breach. There has been no notification from the lenders that they intend to accelerate the loan.

On December 20, 2018, March 14, 2019 and May 21, 2019, the Company entered into unsecured subordinated short term loan facilities for up to \$3,000,000, \$8,000,000 and \$1,500,000 respectively. As at March 31, 2019, an aggregate of \$9,500,000 had been advanced to the Company under the facilities by CDC Group plc, the UK Government's development finance institution and KN Agri LLC, the agricultural and food investment vehicle owned by funds that are managed by Kuramo Capital Management, LLC and Nile Capital Management, LLC. On May 21, 2019, CDC Group plc advanced a further \$1,500,000 bringing the total advanced under the facilities as at the date of this MD&A to \$11,000,000. The facilities bear interest at a rate of 12% per annum and mature on May 31, 2019, subject to acceleration in certain circumstances. Funds advanced under the facilities are being used for working capital and other general corporate purposes whilst the Company seeks to strengthen its financial position. The company is currently working with the facility providers on the refinancing of these facilities.

It is management's view that funds drawn down to date from its various debt facilities will not be sufficient to see the Group through to profitability. With the aim of improving the Group's financial resources, management is having on-going discussions with its major shareholders and debt providers and is reviewing various financial alternatives.

These conditions indicate material uncertainty that may cast significant doubt as to the ability of the Group to meet its obligations as they come due and, accordingly, the ultimate appropriateness of the use of accounting principles applicable to a going concern.

As at the date of this MD&A, the Company has 483,716,469 Common Shares issued and outstanding on a non-diluted basis. Assuming the exercise or conversion of all of the outstanding debentures, options, deferred share units and principal amount and interest under the New ESG Loan Facility, an aggregate of 543,238,741 Common Shares are issued and outstanding on a fully diluted basis.

OUTLOOK

With production largely driven by the yields achieved by our producing hectares, regular fertilizer application facilitated through the DFI Debt Facility is already generating year-on-year yield increases, especially among young mature oil palms in the 4 – 9 year age range which have been planted since 2010. With the full effect of fertilizer not typically materializing for up to 36 months after application, and with yields expected to increase as young mature oil palms grow and move into their prime mature production stage at between 10 and 19 years old, we expect production levels to continue to increase on a year-on-year basis over the coming years.

Securing the DFI Debt Facility and satisfying the conditions to draw down the full facility were important developments for the Company. The DFI Debt Facility is in place to finance investment into equipment, replanting, fertilizer and ESG expenditures and, as such, is enabling the Company to drive value creation through the yield gains achieved through the application of fertilizer and an increase in capacity and efficiency in its production process through on-going improvements and investments, such as its new fibre boilers.

As at March 31, 2019 and the date of this MD&A, the Company is in breach of the DFI Debt Facility's equity solvency ratio, largely due to the decrease in value of Congolese Franc towards the end of 2016. The Company is in the process of revaluing the assets in PHC for

reporting under local OHADA regulations. Subject to the completion and final audit of this valuation, the expectation is that it will cure the current covenant breach under the DFI Debt Facility and the Company will no longer be in breach. The Company has not received written notice from the lenders that they will accelerate repayment of the DFI Debt Facility at this time and there is no assurance that the Company will be in compliance with covenants in the future due to unforeseen events of circumstances.

With the aim of improving the Company's financial resources, management continues to have on-going discussions with its major shareholders and debt providers and is reviewing various financial alternatives.

The Company's key objectives for 2019 are:

- to continue improving operational performance and realize efficiencies through the continued implementation of best practices, application of fertilizer and appropriate capital investments; and
- to complete the construction of a second palm oil mill at its Lokutu plantation.

RISKS AND UNCERTAINTIES

The Company is subject to various business, financial and operational risks that could materially adversely affect the Company's future business, operations and financial condition and could cause such future business, operations and financial condition to differ materially from the forward-looking statements and information contained in this MD&A. For a more comprehensive discussion of the risks faced by the Company, please refer to the Company's annual management's discussion and analysis for the year ended December 31, 2018, available at www.sedar.com

FORWARD-LOOKING STATEMENTS

Certain statements contained in this MD&A constitute "forward-looking statements". All statements other than statements of historical fact contained in this MD&A, including, without limitation, those regarding the Company's future financial position and results of operations, strategy, plans, objectives, goals and targets, future developments in the markets where the Company participates or is seeking to participate and any statements preceded by, followed by or that include the words "believe", "expect", "aim", "intend", "plan", "continue", "will", "may", "would", "anticipate", "estimate", "forecast", "predict", "project", "seek", "should" or similar expressions or the negative thereof, are forward-looking statements. These statements are not historical facts but instead represent only the Company's expectations, estimates and projections regarding future events. These statements are not guarantees of future performance and involve assumptions, risks and uncertainties that are difficult to predict. Therefore, actual results may differ materially from what is expressed, implied or forecasted in such forward-looking statements.

Additional factors that could cause actual results, performance or achievements to differ materially include, but are not limited to, the risk factors discussed herein under the section heading "Risks and Uncertainties". Management provides forward-looking statements because it believes they provide useful information to readers when considering their investment objectives and cautions readers that the information may not be appropriate for other purposes. Consequently, all of the forward-looking statements made in this MD&A are qualified by these cautionary statements and other cautionary statements or factors

contained herein, and there can be no assurance that the actual results or developments will be realized or, even if substantially realized, that they will have the expected consequences to, or effects on, the Company. These forward-looking statements are made as of the date of this MD&A and the Company assumes no obligation to update or revise them to reflect subsequent information, events or circumstances or otherwise, except as required by law.

The forward-looking statements in this MD&A are based on numerous assumptions regarding the Company's present and future business strategies and the environment in which the Company will operate in the future, including assumptions regarding expected crop yields, commodity prices, business and operating strategies, and the Company's ability to operate its production facilities and plantations on a profitable basis.

Some of the risks which could affect future results and would cause results to differ materially from those expressed in the forward-looking statements contained herein include: risks related to foreign operations (including various political, economic and other risks and uncertainties), the interpretation and implementation of the Agriculture Law, termination or non-renewal of concession rights or expropriation of property rights, political instability and bureaucracy, limited operating history, lack of profitability, lack of national infrastructure in the DRC, high inflation rates, limited availability of debt financing in the DRC, fluctuations in currency exchange rates, competition from other businesses, reliance on various factors (including local labour, importation of machinery and other key items and business relationships), the Company's reliance on two major customers, lower productivity at the Company's plantations, risks related to the agricultural industry (including adverse weather conditions, shifting weather patterns, and crop failure due to infestations), a shift in commodity trends and demands, vulnerability to fluctuations in the world market, the lack of availability of qualified management personnel and stock market volatility.